Sales and Operations Planning
OPER 3201-001, Fall 2020

Instructor: Dr. Moutaz J. Khouja
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E-Mail: mjkhouja@uncc.edu
Virtual Room: https://uncc.webex.com/meet/mjkhouja

Office Hours: Tuesday/Thursday 10:00 am-11:30 am and Wednesday 2:00 pm-5:00 pm.
All office hours will be held on my room on WebEx. During these times you can
join me on WebEx using https://uncc.webex.com/meet/mjkhouja.
I will be available other times and you can schedule a time when can meet. Please
send me an email and we can schedule a meeting on the same URL or on Zoom if
you prefer.

Text (required)
Jacobs, F. R., W. L. Berry, D. C. Whybark, and T. E. Vollman. Manufacturing Planning and

Other course materials including PowerPoint presentations and Excel files will be provided on
the course’s Canvas website at: http://canvas.uncc.edu/.

Prerequisite:
OPER 3100 or equivalent

Course Delivery
This course will be delivered synchronously online. Class sessions will be held at the scheduled
times and you will have access by logging into course page Canvas and joining the class session
using WebEx.

Course Description
This course provides an in-depth study of the full spectrum of activities of production managers.
Topics covered include forecasting, independent demand inventory management, just-in-time
inventory management, materials requirement planning, capacity planning, production activity
control, and master production scheduling. Emphasis will be given to the use of personal
computers to support decision making.

Objectives
The objectives of the course are:
1. to familiarize students with the problems that arise in planning production and manage inventory and capacity,
2. to provide an overview of the techniques used to plan an efficient and smooth production,
3. to provide the students with working knowledge of the use of computers for production planning and control.

**Class Web Site**
You are required to access regularly the Canvas class web site and in particular, before each class. In addition to containing helpful information, Canvas will be used to communicate information on assignments, changes to the syllabus, and other announcements of general interest.

**Grading**
Course grades will be based on three exams and homework according to the following:

<table>
<thead>
<tr>
<th>Component</th>
<th>Percentage</th>
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<tbody>
<tr>
<td>3 exams @ 28% each</td>
<td>84%</td>
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<tr>
<td>Homework</td>
<td>11%</td>
</tr>
<tr>
<td>Participation</td>
<td>5%</td>
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<tr>
<td>Total</td>
<td>100%</td>
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Class participation refers to: regular class attendance, contributing positively, regularly, and significantly to class discussion, being well-prepared for class, as well as the timely and careful completion of assigned homework and exercises. The course grade is based on a straight scale as follows:

A: 90.0+
B: 80.0 – Less than 90.0
C: 70.0 – Less than 80.0
U: Less than 70.0

Please note that **11:59 pm of November 3, 2020** is the deadline to withdraw from a course and retain others.

**Exams**
All exams will be open-book open-notes taken on Canvas during a scheduled class period. Exams 1-3 are not cumulative, i.e., they cover only the material covered in the corresponding course unit.

**Make-up Exam Policy**
Students are expected to take exams during the scheduled exam periods unless documentation of a valid excuse is provided. At most one make-up exam will be granted for each student for Exams 1-3 if you have a valid excuse (illness, work, emergence, etc). You need to provide the relevant documentation to be allowed to take the makeup exam.

**Homework**
Problems will be assigned from each topic covered in class. Students are strongly encouraged to solve suggested problems, since the effort expended in the homework is usually reflected in
performance on the exams and is part of the participation points. Many assignments will require the use of computers. Some assigned problems will be collected and graded.

**Due dates for submitting homework**
Students are expected to complete homework assignments and submit by the specified deadline. Late homework submission is allowed for 24 hours beyond the scheduled deadline, but will incur a 20% penalty.

**Laptop requirement**
All upper-level business students, which includes all students in this class, are required to have their own personal laptop computer. The policy and the minimum system requirements are found at the link [https://belkcollege.uncc.edu/laptop-policy](https://belkcollege.uncc.edu/laptop-policy). In particular, students in INFO 3221 must have working webcam and microphone in their laptop.

**Student Support**
The details of student support resources available are provided at following links.
- **Academic support**: [https://ninernationcares.uncc.edu/students/academic-support](https://ninernationcares.uncc.edu/students/academic-support)
- **Health support**: [https://ninernationcares.uncc.edu/health-support-services](https://ninernationcares.uncc.edu/health-support-services)

**Academic Integrity**
As a program that helps to create business and government leaders, the College of Business has an obligation to ensure academic integrity is of the highest standards. Standards of academic integrity will be enforced in this course.

University regulations will be strictly enforced in all cases of academic irregularities, cheating or plagiarism or any variations thereof. Students assume full responsibility for the content and integrity of the academic work they submit. The guiding principle of academic integrity shall be that a student’s submitted work, examinations, reports, and projects must be his/her own work.

UNCC students have the responsibility to be familiar with and to observe the requirements of *The UNCC Code of Student Academic Integrity* (see the Catalog and also [http://integrity.uncc.edu/](http://integrity.uncc.edu/)). This code forbids cheating, fabrication or falsification of information, multiple submission of academic work, plagiarism of written materials and software projects, abuse of academic materials (such as library books on reserve), and *complicity in academic dishonesty* (helping others to violate the code). Additional examples of violation of the Code include:

- Representing the work of others as your own.
- Using or obtaining unauthorized assistance in any academic work.
- Giving unauthorized assistance to other students.
- Modifying, without instructor approval, an examination, paper, record, or report for the purpose of obtaining additional credit.
- Misrepresenting the content of submitted work.
Students are expected to report cases of academic dishonesty they become aware of to the course instructor who is responsible for dealing with them.

For this course, it is permissible to assist classmates in general discussions about the homework. General advice and interaction are encouraged. Each person, however, must develop his or her own solutions to the assigned homework and laboratory exercises. Students may not "work together" on graded assignments. Such collaboration constitutes cheating, unless it is a group assignment. A student may not use or copy (by any means) another's work (or portions of it) and represent it as his/her own. If you need help on an assignment, contact your instructor or the TA, not other classmates.

Any further specific requirements or permission regarding academic integrity in this course will be stated by the instructor, and are also binding on the students in this course.

Students who violate the code can be punished to the extent of being permanently expelled from UNCC and having this fact recorded on their official transcripts. The normal penalty is zero credit on the work involving dishonesty and further substantial reduction of the course grade. In almost all cases, the course grade is reduced to "F."

If you are unclear about whether a particular situation may constitute an honor code violation, you should meet me to discuss the situation. Feel free to discuss the definition of cheating and/or plagiarism with me if you are unclear on these terms or have questions about the acceptability of a particular type of action. The instructor may ask students to produce identification at examinations and may require students to demonstrate that graded assignments completed outside of class are their own work.

Diversity and Inclusion
The Belk College of Business strives to create an inclusive academic climate in which the dignity of all individuals is respected and maintained. Therefore, we celebrate diversity that includes, but is not limited to ability/disability, age, culture, ethnicity, gender, language, race, religion, sexual orientation, and socio-economic status.

Attendance
You are expected to attend punctually all scheduled sessions and are responsible for completing the work from all of the class meetings. Attendance will be counted towards class participation points. You are responsible for any material covered, announcements made, assignments passed out, and any other type of work you may miss during any absence from class. The exams may contain material that is not in the slides but was covered in the class.

Incomplete Grade Policy
Receiving a grade of incomplete ("I") is not based solely on a student’s failure to complete work or as a means of raising his/her grade by doing additional work after the grade report time. An incomplete grade can be given only when a student has a serious medical problem or other extenuating circumstance that legitimately prevents completion of required work by the due date. In any case, for a student to receive an 'I' grade, the student's work to date should be
passing, he/she must have completed a significant portion of the course, and the student must provide proper written proof (e.g., a doctor's note) of the extenuating circumstances.

**Accommodation for Disabilities**
UNC Charlotte is committed to access to education. If you have a disability and need academic accommodations, please provide a letter of accommodation from Disability Services early in the semester. For more information on accommodations, contact the Office of Disability Services at 704-687-0040 or visit their office in Fretwell 230.

**Grade Appeals Policy**
If you believe that the grade you received on an assignment or an exam was in error or unfair, you can appeal to the professor in writing within 7 calendar days after the grades are posted. The appeal should clearly state the reasons why you believe the grade to be unfair or the nature of the error. Overdue appeals will not be considered.

**Course Outline**

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<thead>
<tr>
<th>Chapter</th>
<th>Title</th>
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<tbody>
<tr>
<td>1</td>
<td>Manufacturing Planning and Control</td>
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<tr>
<td>1A</td>
<td>Enterprise Resource Planning (ERP)</td>
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<td>2</td>
<td>Demand Management</td>
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<td>3</td>
<td>Forecasting</td>
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<td>4</td>
<td>Sales and Operations Planning</td>
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<tr>
<td>11</td>
<td>Order Point Inventory Control Methods</td>
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<tr>
<td>5</td>
<td>Master Production Scheduling</td>
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<tr>
<td>6</td>
<td>Material Requirement Planning</td>
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<tr>
<td>7</td>
<td>Capacity Planning and Management</td>
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<tr>
<td>9</td>
<td>Just-in-time</td>
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<td>8</td>
<td>Production Activity Control</td>
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<tr>
<td>10</td>
<td>Distribution Requirements Planning</td>
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**Important Dates and Tentative Exam Schedule**

- **September 29, 2020**  
  No class, Move-In Days for students
- **October 13**  
  Exam 1
- **11:59 pm 11/3, 2020**  
  Deadline to withdraw from a course (retain others) with grade of W
- **November 17**  
  Exam 2
- **December 15, 2020**  
  Last day of classes
- **TBA**  
  Exam 3